

Lebanon Mine Action Strategy

2020 – 2025

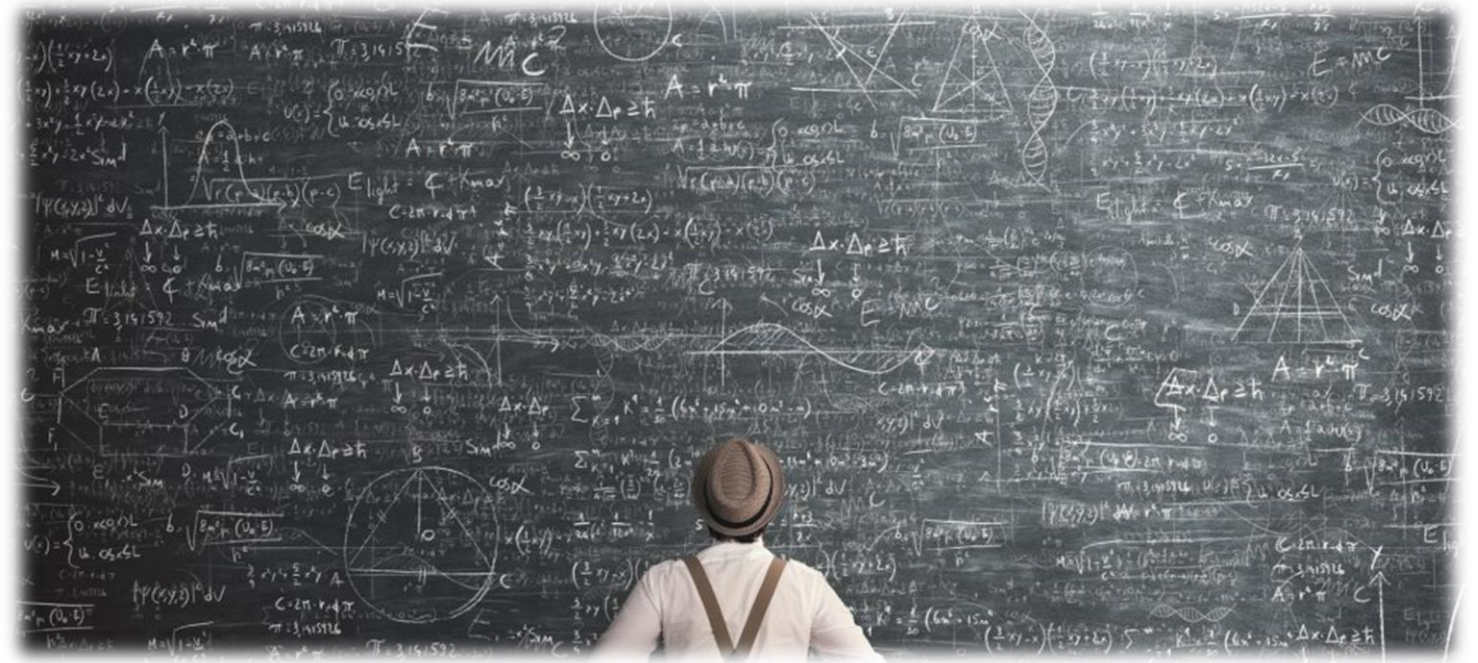


Historical Background

Lebanon Contamination

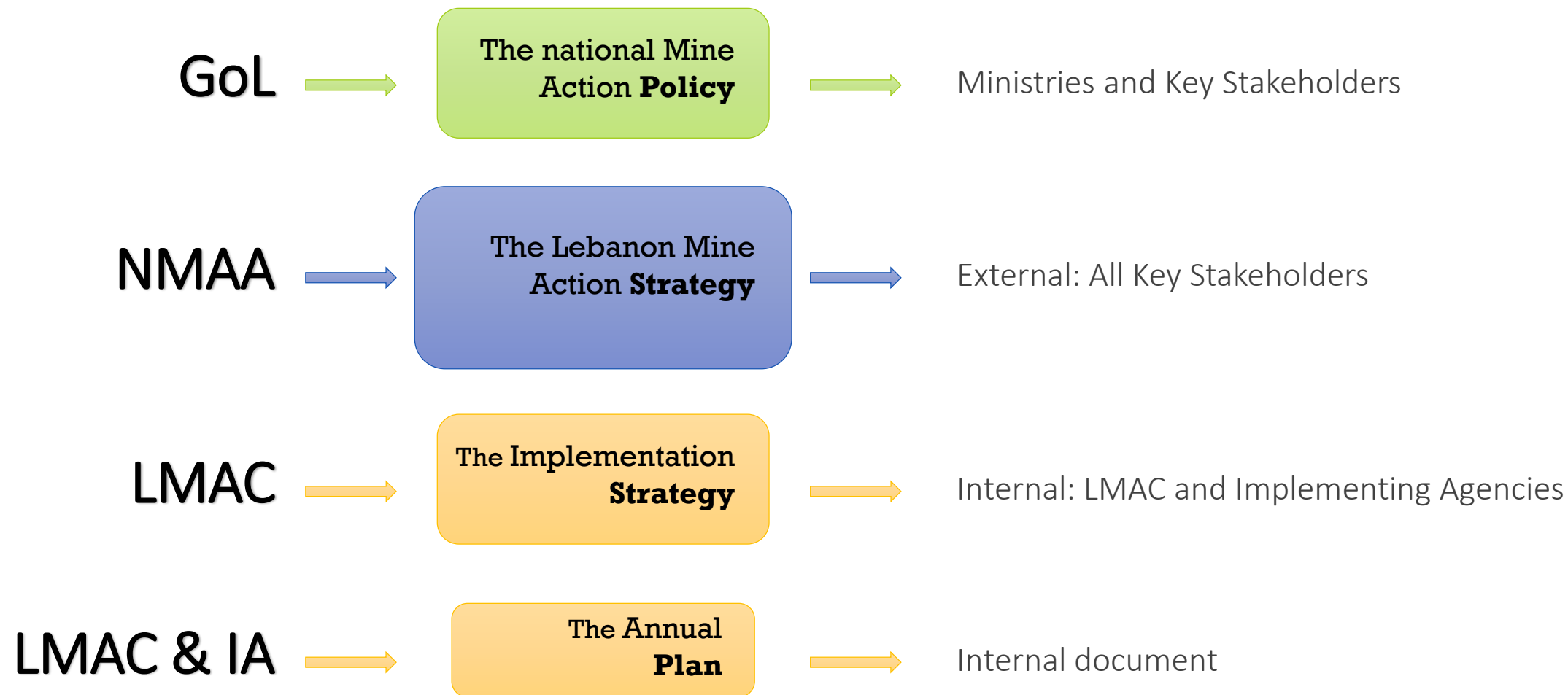
10 years strategy

- 2011 - 2020
- Assumes a number of clearance teams
- 2 milestones reviews
 - 2013 (off track)
 - 2016 (way off track!)



The Full Project

Guiding Documents





The Strategy

Lebanon Mine Action Program

The Strategy

2020 - 2025

Notes

- Lessons Learned
- Developed expertise
- A Collective Effort

Challenges

- Stability
- Syrian Refugees
- Donors Continuous Support







Proposed structure

- ✓ Introduction
- ✓ **Vision**
- ✓ **Mission**
- ✓ Context/ problem description

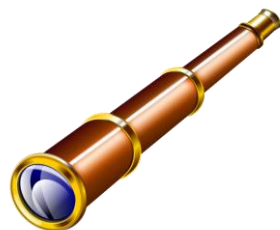
- ✓ Objectives
- ✓ Outcome
- ✓ Working methods

- ✓ Cross cutting subjects: SDG, Gender & Diversity, Environment...

- ✓ Monitoring and Evaluation

The Strategy

2020 - 2025



Vision

*Lebanese communities prosper,
free from the threat of Explosive Ordnance*



Mission

*The Lebanon Mine Action Programme will,
in **close partnership** with relevant stakeholders,
continue to use **best and emerging practices** to
ensure an **efficient, effective and relevant**
program*

The Strategy

2020 - 2025

Outcomes

Outcome 1

Individuals and communities **feel protected** and have strengthened their resilience against EO



Outcome 2

Released land is taken into **productive use** improving the socio economic living conditions for previously EO affected individuals and communities



Outcome 3

Survivors, family members and communities affected by EO have **equal access** to health, education and participate fully in social and economic life



The Strategy

2020 - 2025

Objectives



Advocacy

Lebanon **adheres to and promotes** relevant disarmament treaties as a means of protecting innocent civilians



Fundraising

The LMAP continues to deliver a **high quality product** that is in harmony in line with the needs and priorities of the affected communities and with donors' intentions



Capacity Development

The LMAP continues to focus on capacity development, cooperation and strategic partnerships



Accelerate Land Release

The LMAP will strive to **accelerate survey and clearance** to complete the release of all known CM contaminated areas by 2025, as well as other priority areas affected by mines and other ERW



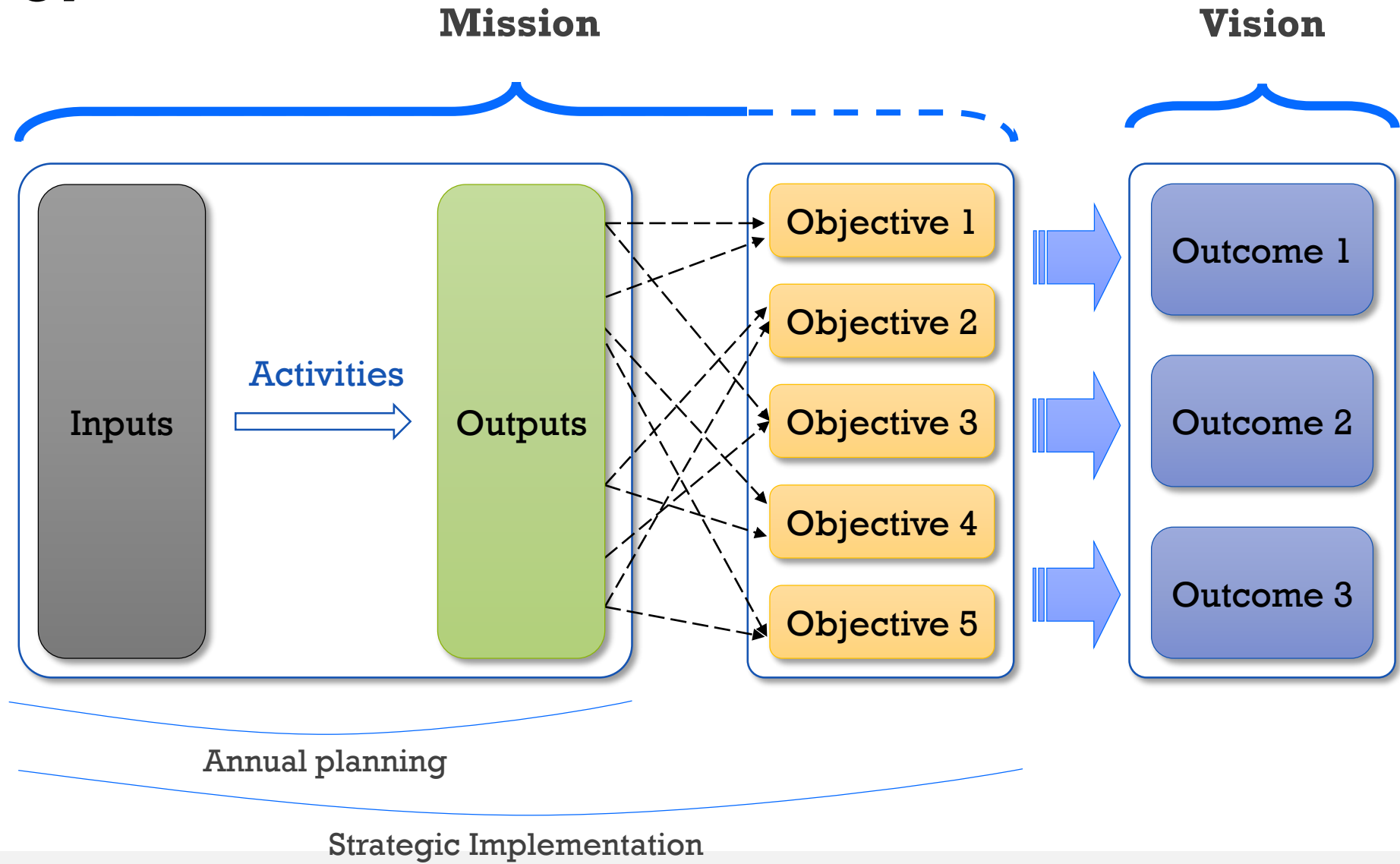
Gender, Diversity and Inclusion

The specific needs and perspective of **women, girls, men and boys from all groups** of society are considered, in order to deliver an inclusive HMA response

The Strategy

2020 - 2025

Matrix



The Strategy

2020 - 2025

Values





Implementation Plan

Lebanon Mine Action Program

P.E.S.T.E.L. Analysis

Implementation Strategy

Political

Economical

Social

Technological

Environmental

Legal

P

E

S

T

E

L

- Government policy
- Political stability
- Corruption
- Foreign trade policy
- Tax policy
- Labour law
- Trade restrictions

- Economic growth
- Exchange rates
- Interest rates
- Inflation rates
- Disposable income
- Unemployment rates

- Population growth rate
- Age distribution
- Career attitudes
- Safety emphasis
- Health consciousness
- Lifestyle attitudes
- Cultural barriers

- Technology incentives
- Level of innovation
- Automation
- R&D activity
- Technological change
- Technological awareness

- Weather
- Climate
- Environmental policies
- Climate change
- Pressures from NGO's

- Discrimination laws
- Antitrust laws
- Employment laws
- Consumer protection laws
- Copyright and patent laws
- Health and safety laws

S.W.O.T. Analysis

Implementation Strategy

Strength

Weaknesses

Opportunities

Threats

<div>S</div> <div>STRENGTHS</div>	<div>W</div> <div>WEAKNESSES</div>	<div>O</div> <div>OPPORTUNITIES</div>	<div>T</div> <div>THREATS</div>
<ul style="list-style-type: none">• Things your company does well• Qualities that separate you from your competitors• Internal resources such as skilled, knowledgeable staff• Tangible assets such as intellectual property, capital, proprietary technologies etc.	<ul style="list-style-type: none">• Things your company lacks• Things your competitors do better than you• Resource limitations• Unclear unique selling proposition	<ul style="list-style-type: none">• Underserved markets for specific products• Few competitors in your area• Emerging need for your products or services• Press/media coverage of your company	<ul style="list-style-type: none">• Emerging competitors• Changing regulatory environment• Negative press/media coverage• Changing customer attitudes toward your company

 WordStream

Objective 4 – Operational response

The Lebanon Mine Action Programme will strive to **accelerate survey and clearance** to complete the release of all known CM contaminated areas by 2025, as well as other priority areas affected by mines and other ERW

[illegible]

Objective 1 - Advocacy

Lebanon adheres to and promotes relevant disarmament treaties as a means of protecting innocent civilians from the impact of EO

Outputs	Indicators	Baseline 2020	Ambition for the strategic period 2020-2025	Risks and Assumption	Means of Verification	Responsible Individual(s) and/or entities	Inputs Resources	2020	2021	2022	2023	2024	2025
1. <u>Intl Treaties</u> a. CCM b. CRPD c. CCW promoted	Attending annual meetings Support treaties	Done	Attend all meetings	Political support GoL commitment	Report on participation Signed	LMAC director & institutional support program (ISP) PM (UNDP)	Travel costs for 2-3 people	Attend 2 nd RC to CCM in Nov + MSP CCW in Nov	Attend 10 MSP to the CCM + MSP to CCW	Attend 11 MSP to the CCM + MSP to CCW	Attend 12 MSP to the CCM + MSP to CCW	Attend 13 MSP to the CCM + MSP to CCW	Attend 3 rd RC to CCM + MSP to the CCW
2. <u>APMBC</u> a. Accession promoted	Lebanon ratify convention	Not	Signed and ratified	Political instability	Accession APMBC ISU report	LMAC director	Workshop to politicians	Signed		Ratified			
b. Annual Oslo Action Plan Reporting done	Report submitted	No previous reports	Annually reporting on time	Not to report (negative effect)	APMBC MSP report MA review	LMAC Director & ISP PM (UNDP)		By 18 MSP	By 19 MSP	By 20 MSP	By 21 MSP	By 5 th RC to the APMBC	By 22 MSP
3. <u>Complied with CCM art.4</u>	% from baseline 2020 (remaining)	8.8 M. m2	Full compliance	Funds especially GoL	CCM annual report	LMAC Operations section head	LMAC, Army + Implementing partners	8,8 mill m2 by end of year	6.8 mill m2 by end of year	4.9 mill m2 by end of year	3.0 mill m2 by end of year	1.5 mill m2 by end of year	Completed by end of year!
4. <u>4th April marked (MRE)</u>	Events organized	Used to be every year	Maintain it	Force majeure	MRE section report	MRE section head	Staff and funding	4. April	4. April	4. April	4. April	4. April	4. April
5. <u>3rd Dec international day of disabled persons (MVA)</u>	Events organized	Used to be every year	Maintain it	Force majeure	MVA section report	MVA section head	Staff and funding	3. Dec	3. Dec	3. Dec	3. Dec	3. Dec	3. Dec
6. <u>Private sector more deeply involved into MA</u>	Number of institutions committed	1 (BLOM bank)	Increase number of partners to a minimum 3	Economic crisis	LMAC annual report	LMAC director & ISP PM (UNDP)	Staff and funding	1 private partner in total	1 private partners	2 private partners in total	2 private partners in total	3 private partners in total	3 private partners in total

Outputs

Director

1. Objective 1:

- a) Participate in treaties meetings (UNDP)
- b) Promote APMBC accession
- c) Ensure reporting to APMBC is done (UNDP)
- d) Private Sector Engaged (UNDP)

3 meetings
ASAP
Yearly
1 Private Partner (min)

2. Objective 2:

- a) Fundraising strategy: Resource mobilization
- b) Exit Strategy

19.6 M\$ (6.5 M\$ CCM)
Produced (2020)

3. Objective 3:

- a) Annual Working Plan developed
- b) Staff Rotation

OCT previous year
Less than 2

4. Objective 5:

- a) Women empowered in LMAP

20%

LMAC REPORTING ON THE MINE ACTION REVIEW SCORING MATRIX

Initial baseline Date:

01.jun.20

Data collected by:

0 = No 1 -2 = not really, but thinking or plans to initiate exits

3-4 = to a limited degree, and not inline with national standards or sector best practice

5-6 = Partly and in accordance to national standards

7-8 = To a large extent, and inline with IMAS and sector best practice

9-10 = Fully, and inline with IMAS and sector best practice

NA = Not Applicable (narrative explanation required)

BASELINE

1. UNDERSTANDING OF CMR/AP CONTAMINATION (20% of overall score)

	July 2020	feb 2021	aug 2021	feb 2022	aug 2022	feb 2023	aug 2023
1. Has a national baseline of CMR (and AP mines+) contamination been established and is it up to date and accurate?	9						
2. If no national baseline, or only a partial or inaccurate baseline, exists, is survey and/or re-survey being conducted or is it planned?	10						
3. Are AP mines and CMR-contaminated areas disaggregated from areas with other types of explosive devices (e.g. other explosive remnants of war or mines)	10						
4. Is AP mine and CMR contamination classified into suspected hazardous areas (SHAs) and confirmed hazardous areas (CHAs), based on whether there is indirect or direct evidence of AP mines and CMR respectively?	8						
5. Is there a high ratio of CHAs to SHAs?	8						
	9	0	0	0	0	0	0

2. NATIONAL OWNERSHIP AND PROGRAMME MANAGEMENT (10% of overall score)

	July 2020	feb 2021	aug 2021	feb 2022	aug 2022	feb 2023	aug 2023
1. Is the LMAA overseeing mine action in Lebanon?	4						
2. Is LMAC coordinating operations?	10						
3. Are the roles and responsibilities in mine action clear and coherent within the national programme?	9						
4. Is LMAC adequately staffed and skilled?	7						
5. Are clearance operators involved in key decision-making processes?	9						
6. Does national legislation, or other suitable administrative measures, effectively underpin the mine action programme?	8						
7. Have the Government of Lebanon created an enabling environment for mine action?	9						
8. Has the government of Lebanon facilitated the receipt and efficient use of international assistance?	7						
9. Is there political will for timely and efficient CCM Article 4 (and APMBC art. 5) implementation?	8						
10. Does the Government of Lebanon contribute national resources to support the mine action centre and/or survey and clearance of CMR-contaminated areas?	9						
	8	0	0	0	0	0	0

3.3. GENDER (10% of overall score)

	Ju 21y020	feb 2021	aug 2021	feb 2022	aug 2022	feb 2023	aug 2023
1. Does LMAP have a gender policy and implementation plan? Do the main mine action operators have one?	3						

Oslo action plan matrix

Topic (the five pillars of HMA)	Action items as outlined in the Oslo Action Plan	Indicators (adjusted to a Lebanon context)	Baseline LMAP 2020	Risks and Assumption	Means of Verification	2020	2021	2022	2023	2024	2025
HMA sector best practice	1. Demonstrate high levels of national ownership , including by integrating Convention implementation activities into national development plans, poverty reduction strategies, humanitarian response plans and national strategies for the inclusion of persons with disabilities as appropriate, and by making financial and other commitments to implementation.	1. Lebanon report, having included Convention implementation activities in national development plans, poverty reduction strategies, humanitarian response plans and national strategies for the inclusion of persons with disabilities, where appropriate									
		1. Lebanon Government financial commitments to the implementation of their obligations under the Conventions									
	2. Develop evidence-based, costed and time-bound national strategies and work plans to fulfil and implement Convention obligations as soon as possible.	1. Lebanon have an evidence-based, costed and time-bound national strategies and work plans in place	Yes, New strategy in place as of 2020 and an CCM extension request 2020 – 2025. Workplan to be develop from 2020								
	3. Ensure that the different needs and perspectives of women, girls, boys and men are considered and inform all areas of Convention implementation and mine action programmes, in order to deliver an inclusive approach. Strive to remove barriers to full, equal and gender balanced participation in mine action and in Convention meetings.	1. LMAP national work plans and strategies integrate gender and take the diverse needs and experiences of people in affected communities into account	Work in progress (and addressed in new strategy). Limited focus on gender and diversity in the past								
		1. the percentage of women in the Lebanon delegations attending Convention meetings	One women and two men attended the 4 th review conference in Oslo	No female officers at LMAC, so currently the female participants are UNDP supporting staff		33% (1 out of 3)					
	4. Take into consideration the needs of mine survivors and affected communities and ensure their meaningful participation in all Convention related matters, including their equal and active participation in Convention meetings.	1. LMAP have developed its national strategies and work plans in an inclusive manner	Survivors and VA organisations attended the LMAP strategy workshop								
		1. the number of mine victims participating as parts of delegations to Convention meetings	None								
		1. LMAP have include victim organisations in victim assistance planning at the national and local level	Lebanon have a VA steering group that meets monthly?								
	5. Keep national mine action standards up to date in accordance with the latest International Mine Action Standards (IMAS), adapt them to new challenges and employ best practices to ensure efficient and effective implementation .	1. Lebanon have updated their national standards to address new challenges and ensure the employment of best practices, taking into consideration the latest IMAS									
	6. Strengthen partnerships and integrated responses between the mine action community and relevant humanitarian, peacebuilding, development and human rights communities, bearing in mind the 2030 Agenda for Sustainable Development .	1. Lebanon report having included mine action related activities within their humanitarian response plans, peacebuilding, development or human rights plans, where relevant	LMAC have a close partnership with UN								
	7. States Parties in a position to do so will provide assistance , where feasible, to other States Parties in developing, updating or implementing their national strategies and work plans to fulfil their respective Convention obligations. Where possible, they will enter into multi-year partnerships and provide multi-year funding.	1. Lebanon report partnerships with other States Parties in support of fulfilment of Convention obligations	Lebanon is the host for the Arab Outreach Programme, and will in 2020 develop an EO risk reduction project for refugees from Syria								
		1. Lebanon report providing financial or other support to affected States Parties	No formalised support provided to other affected states								
	8. Provide quality information on progress and challenges in implementing the Convention, including on cooperation and assistance, by 30 April each year in line with Article 7 , employing the Guide to Reporting, and during formal and informal meetings.	1. Lebanon prepare their Article 7 reports using the Guide to Reporting	Not a APMBC State Party –no past experience in art. 7 reporting								
		1. Lebanon report on progress and challenges during formal and informal meetings	LMAC attends all MSP and reports on progress								